



went down to the wire. Maybe you don't know what to do now, or where you're going to be living in a month. For you, I thought it might be useful to hear that from now on, your ability to make a plan will matter a lot less than your ability to respond and adapt to unexpected new inputs, whether those new inputs come in the form of crisis or opportunity. If you should find your mind wandering a little bit in the 2 hours we have to go here, maybe spend a minute thinking about what kind of story you might like to tell when you're back on the stage getting your honorary Ph.D. in ten or twenty years. And then get ready for it to all play out nothing like you expected.